

# MUHANDISLIK

## & IQTISODIYOT

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fan va ta'limga oid ilmiy-amaliy jurnal

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- 05.01.00 – Axborot texnologiyalari, boshqaruv va kompyuter grafikasi
- 05.01.01 – Muhandislik geometriyasi va kompyuter grafikasi. Audio va video texnologiyalari
- 05.01.02 – Tizimli tahlil, boshqaruv va axborotni qayta ishlash
- 05.01.03 – Informatikaning nazariy asoslari
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- 05.01.05 – Axborotlarni himoyalash usullari va tizimlari. Axborot xavfsizligi
- 05.01.06 – Hisoblash texnikasi va boshqaruv tizimlarining elementlari va qurilmalari
- 05.01.07 – Matematik modellashtirish
- 05.01.11 – Raqamli texnologiyalar va sun'iy intellekt
- 05.02.00 – Mashinasozlik va mashinashunoslik
- 05.02.08 – Yer usti majmualari va uchish apparatlari
- 05.03.02 – Metrologiya va metrologiya ta'minoti
- 05.04.01 – Telekommunikatsiya va kompyuter tizimlari, telekommunikatsiya tarmoqlari va qurilmalari. Axborotlarni taqsimlash
- 05.05.03 – Yorug'lik texnikasi. Maxsus yoritish texnologiyasi
- 05.05.05 – Issiqlik texnikasining nazariy asoslari
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- 05.06.01 – To'qimachilik va yengil sanoat ishlab chiqarishlari materialshunosligi
- 05.08.03 – Temir yo'l transportini ishlatish
- 05.09.01 – Qurilish konstruksiyalari, bino va inshootlar
- 05.09.04 – Suv ta'minoti. Kanalizatsiya. Suv havzalarini muhofazalovchi qurilish tizimlari
- 10.00.06 – Qiyosiy adabiyotshunoslik, chog'ishtirma tilshunoslik va tarjimashunoslik
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- 08.00.06 – Ekonometrika va statistika
- 08.00.07 – Moliya, pul muomalasi va kredit
- 08.00.08 – Buxgalteriya hisobi, iqtisodiy tahlil va audit
- 08.00.09 – Jahon iqtisodiyoti
- 08.00.10 – Demografiya. Mehnat iqtisodiyoti
- 08.00.11 – Marketing
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- 08.00.16 – Raqamli iqtisodiyot va xalqaro raqamli integratsiya
- 08.00.17 – Turizm va mehmonxona faoliyati

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**Srajidinova Nodira Shavkatovna**



# STRATEGIC SCENARIOS FOR ENSURING SUSTAINABLE ECONOMIC GROWTH IN THE REGION

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**Abstract.** This study explores strategic scenarios for ensuring sustainable economic growth in the region under conditions of global economic uncertainty and structural transformation. The research examines key drivers of regional development, including industrial diversification, investment dynamics, innovation capacity, human capital development, and institutional quality. Scenario-based analysis is applied to model alternative development pathways—baseline, accelerated growth, and risk-adjusted scenarios—based on varying levels of investment intensity, technological advancement, and policy effectiveness. The findings suggest that sustainable economic growth requires coordinated structural reforms, diversification of the production base, digital transformation, and improved governance mechanisms. The proposed strategic scenarios provide a practical framework for long-term regional planning and evidence-based policy decision-making.

**Keywords:** sustainable economic growth, regional development, strategic scenarios, economic forecasting, structural transformation, industrial diversification, investment policy, innovation capacity, economic resilience, long-term planning.

**Annotatsiya.** Ushbu tadqiqot global iqtisodiy noaniqlik va tarkibiy o'zgarishlar sharoitida mintaqada barqaror iqtisodiy o'sishni ta'minlashning strategik stsenariylarini o'rganadi. Tadqiqotda mintaqaviy rivojlanishning asosiy omillari, jumladan, sanoat diversifikatsiyasi, investitsiya dinamikasi, innovatsion salohiyat, inson kapitalini rivojlantirish va institutsional sifat o'rganiladi. Stsenariyga asoslangan tahlil investitsiya intensivligining turli darajalari, texnologik taraqqiyot va siyosat samaradorligiga asoslangan muqobil rivojlanish yo'llarini - boshlang'ich, tezlashtirilgan o'sish va xavfga moslashtirilgan stsenariylarni modellashtirish uchun qo'llaniladi. Tadqiqot natijalari shuni ko'rsatadiki, barqaror iqtisodiy o'sish muvofiqlashtirilgan tarkibiy islohotlarni, ishlab chiqarish bazasini diversifikatsiya qilishni, raqamli transformatsiyani va takomillashtirilgan boshqaruv mexanizmlarini talab qiladi. Taklif etilayotgan strategik stsenariylar uzoq muddatli mintaqaviy rejalashtirish va dalillarga asoslangan siyosat qarorlarini qabul qilish uchun amaliy asos yaratadi.

**Kalit so'zlar:** barqaror iqtisodiy o'sish, mintaqaviy rivojlanish, strategik stsenariylar, iqtisodiy prognozlash, tarkibiy o'zgarish, sanoat diversifikatsiyasi, investitsiya siyosati, innovatsion salohiyat, iqtisodiy barqarorlik, uzoq muddatli rejalashtirish.

**Аннотация.** В данном исследовании рассматриваются стратегические сценарии обеспечения устойчивого экономического роста в регионе в условиях глобальной экономической неопределенности и структурных изменений. В исследовании анализируются ключевые факторы регионального развития, включая диверсификацию промышленности, динамику инвестиций, инновационный потенциал, развитие человеческого капитала и качество институтов. Для моделирования альтернативных путей развития, основанных на различных уровнях интенсивности инвестиций, технологического прогресса и эффективности политики, используется сценарный анализ – базовый сценарий, сценарий ускоренного роста и сценарий с учетом риска. Результаты исследования показывают, что устойчивый экономический рост требует скоординированных структурных реформ, диверсификации производственной базы, цифровой трансформации и совершенствования механизмов управления. Предложенные стратегические сценарии обеспечивают практическую основу для долгосрочного регионального планирования и принятия обоснованных политических решений.

**Ключевые слова:** устойчивый экономический рост, региональное развитие, стратегические сценарии, экономическое прогнозирование, структурные изменения, диверсификация промышленности, инвестиционная политика, инновационный потенциал, экономическая стабильность, долгосрочное планирование.



## INTRODUCTION

Ensuring sustainable economic growth at the regional level has become a strategic priority in the context of global economic volatility, technological transformation, and increasing competitive pressures. Regions today face complex challenges, including structural imbalances, uneven investment distribution, productivity gaps, and vulnerability to external shocks. Under these conditions, the development of strategic scenarios for long-term growth is essential to enhance economic resilience and maintain stability. Sustainable economic growth is not limited to short-term expansion of output; it requires structural diversification, efficient resource allocation, innovation-driven development, and strong institutional capacity. Regional economies must adapt to changing global market conditions while strengthening their internal growth drivers such as industrial modernization, human capital development, and digital transformation. Scenario-based strategic planning provides a forward-looking analytical tool that allows policymakers to evaluate alternative development pathways under different economic assumptions. By considering baseline, optimistic, and risk-adjusted scenarios, regional authorities can better anticipate potential challenges and design adaptive policy responses. This study aims to develop strategic scenarios for ensuring sustainable economic growth in the region by identifying key growth determinants and assessing their long-term impact. The research contributes to the theoretical and practical understanding of regional economic planning and offers a structured framework for evidence-based policy formulation.

## LITERATURE REVIEW

Sustainable economic growth at the regional level has been widely examined within the frameworks of structural transformation, endogenous growth theory, and regional development economics. The World Bank emphasizes that sustainable growth requires diversification, productivity enhancement, and institutional strengthening to reduce vulnerability to external shocks [1]. Structural transformation theory further highlights the importance of reallocating resources toward higher value-added sectors to ensure long-term economic stability [2]. OECD research underlines that regional competitiveness depends on innovation capacity, infrastructure development, and effective governance systems [3]. In this context, digital transformation and green transition strategies are increasingly recognized as essential components of sustainable regional growth [4]. Similarly, UNIDO stresses that industrial diversification and technological upgrading are key drivers of resilience and inclusive development [5]. Scenario-based strategic planning has gained prominence as a methodological tool for long-term regional forecasting. According to IMF studies, macroeconomic stability and investment efficiency are critical determinants of sustainable growth trajectories [6]. UNCTAD reports highlight the role of foreign direct investment and global value chain integration in strengthening regional economic performance [7]. Recent literature also emphasizes the importance of risk-adjusted and multi-scenario modeling approaches in regional planning. Forecasting frameworks that incorporate baseline, optimistic, and adverse scenarios enable policymakers to anticipate uncertainties and design adaptive strategies [8]. The World Bank's global projections further support the integration of quantitative forecasting tools into regional development strategies [9]. In the context of Uzbekistan and other emerging economies, scholars emphasize the importance of structural reforms, industrial modernization, and investment policy optimization for ensuring sustainable regional growth [10]. However, there remains a need for integrated scenario-based models that combine structural analysis with forward-looking economic projections. Overall, the literature suggests that sustainable regional economic growth requires coordinated industrial policy, innovation-driven development, institutional reforms, and strategic scenario planning. This study builds upon these theoretical foundations by developing a structured framework for designing strategic growth scenarios at the regional level.

## RESEARCH METHODOLOGY

This study employs a comprehensive analytical framework to develop strategic scenarios for ensuring sustainable economic growth in the region. The methodology is grounded in regional development theory, structural transformation concepts, and strategic economic planning approaches. First, descriptive and structural analysis is applied to examine key regional economic indicators, including gross regional product, sectoral composition, investment dynamics, productivity levels, and employment trends. This allows for the identification of structural strengths and existing constraints.

Second, econometric and statistical methods are used to assess the relationship between sustainable growth and its main determinants, such as industrial diversification, investment intensity, innovation capacity, human capital development, and institutional quality. Time-series analysis supports the evaluation of growth trends and cyclical patterns.

Third, a scenario-based modeling approach is employed to construct alternative development pathways: baseline, accelerated growth, and risk-adjusted scenarios. These scenarios are formulated based on varying assumptions regarding investment flows, technological advancement, external economic conditions, and policy effectiveness.

Finally, model consistency and reliability are ensured through comparative analysis and sensitivity assessment. The empirical base consists of official statistical data, regional economic reports, and international analytical sources. The applied methodology enables a forward-looking assessment of regional development prospects and provides an analytical foundation for strategic policy design aimed at sustainable economic growth.

## ANALYSIS AND RESULTS

Ensuring sustainable growth of the regional economy is one of the priorities of modern economic policy. In the context of globalization processes, volatility of the industrial situation, dynamics of investment flows and demographic shifts, it is important to forecast regional development on a strategic basis. Sustainable economic growth is determined not only by an increase in production volumes, but also by improving the economic structure, efficient use of resources, innovative development and social stability. Therefore, scenario-based planning of regional development allows for making scientifically sound management decisions. A strategic scenario is a method of modeling the future development directions of the regional economy under various conditions. This approach allows for the assessment of economic processes and the identification of probable outcomes in conditions of uncertainty. Assessing the development of the regional industrial structure based on the generated trend models allows for the identification of production dynamics and the comparison of indicators of the main factors influencing it. This approach is implemented by building trend models based on time series, identifying quantitative relationships between economic processes, calculating correlation coefficients, and forming regression models. In this study, production processes in the industrial structures of the region were analyzed based on data from 2006–2025. Before developing forecast values, the constructed econometric model was evaluated based on a number of statistical criteria. In particular, the coefficient of determination ( $R^2$ ), F-statistics, Student t-tests, autocorrelation (Durbin–Watson statistics), and the normal distribution of residual errors were checked. Only models that met the criteria of economic content and statistical reliability were selected for forecasting. The general regression model was formulated as follows:

$$\ln Y_t = \alpha + \beta_1 \ln X_{1t} + \beta_2 \ln X_{2t} + \beta_3 \ln X_{3t} + \beta_4 \ln X_{4t} + \varepsilon_t$$

where:  $Y_t$ — volume of output produced by industrial entities;  $X_{1t}$ — number of workers employed in industry;  $X_{2t}$ — volume of industrial output in the non-state sector;  $X_{3t}$ — number of industrial enterprises;  $X_{4t}$ — investments in fixed capital;  $\varepsilon_t$ — random error. The economic interpretation of the model parameters in logarithmic form was carried out through elasticity coefficients. For example, the  $\beta_1$  coefficient shows how much a 1% increase in employment affects the volume of industrial production. The analyses were carried out using the EViews software package. This program allows you to calculate regression parameters based on the least squares method, identify correlations and form forecast values. According to the statistical results, the model was found to be highly reliable ( $R^2 > 0.85$ ), that is, the selected factors can explain the main part of the changes in the volume of industrial output. The results of the analysis for the period 2006–2025 showed that the factor with the strongest impact on the volume of industrial production is investments in fixed capital. The investment elasticity  $\beta_4 > 0$  and is statistically significant, and an increase in the volume of investments led to a stable growth of industrial production. An increase in the share of the non-state sector also had a positive impact on the volume of production. This indicates that the expansion of the private sector and entrepreneurial activity in the region served to improve the industrial structure. Although the employment indicator also showed a positive correlation, its elasticity was found to be lower than that of investments. This indicates the priority of the capital factor in the processes of technological modernization. Based on the model obtained, forecast values for 2026–2030 were developed. The forecast was carried out based on the following formula:

$$\hat{Y}_{t+1} = \hat{\alpha} + \hat{\beta}_1 X_{1,t+1} + \hat{\beta}_2 X_{2,t+1} + \hat{\beta}_3 X_{3,t+1} + \hat{\beta}_4 X_{4,t+1}$$

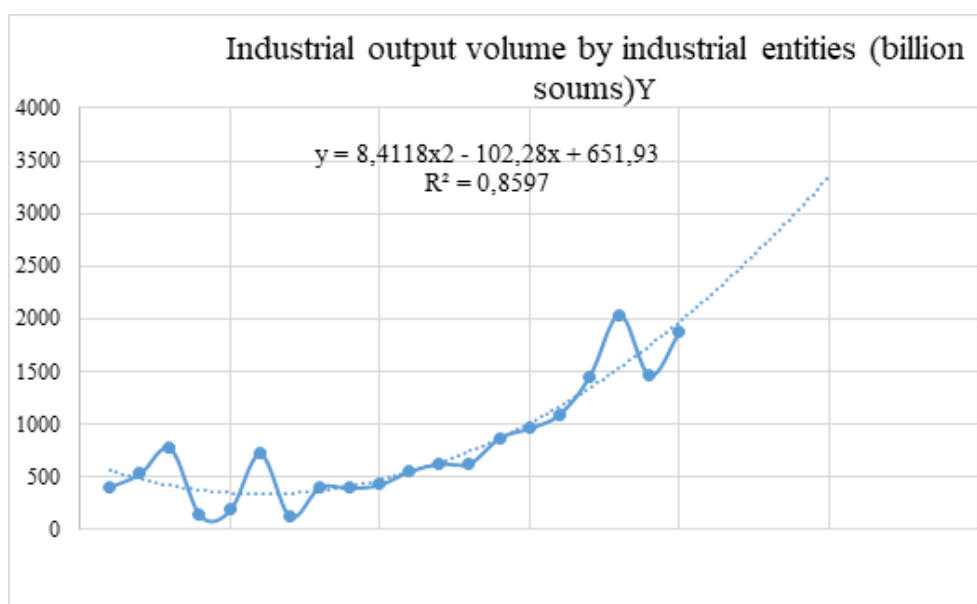
According to the results, if the pace of investment and development of the new sector is maintained, by 2025, the amount of industrial output is expected to increase several times compared to 2006. This shows that the industrial structure of the region is being strengthened from a structural point of view and the ground has been created for sustainable economic growth.



Industrial output and influencing factors of Kashkadarya region (in nominal values, 2006–2025)

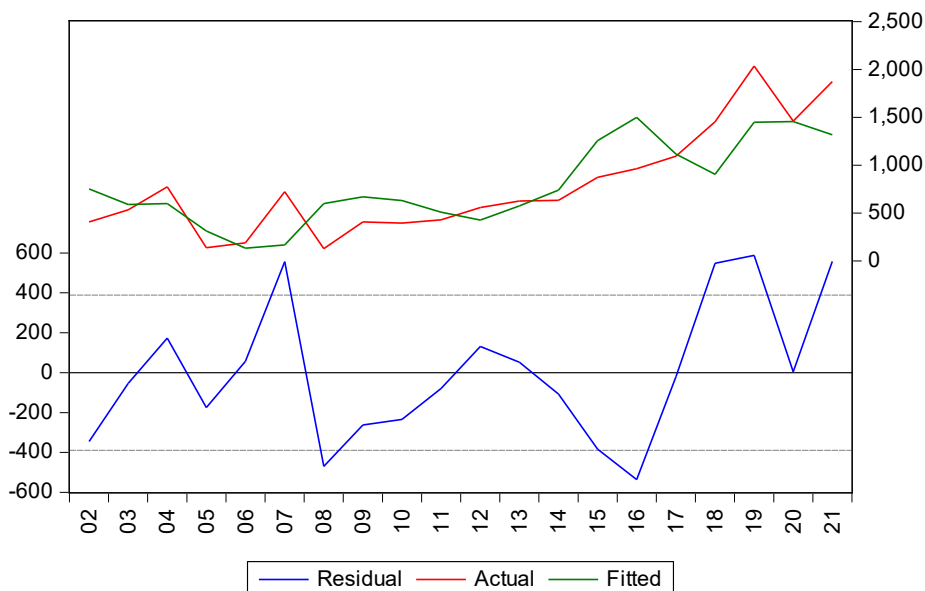
No	Years	Industrial output volume by industrial entities (billion soums) Y	Number of employees in the industrial sector (thousand people) X <sub>1</sub>	Industrial output volume in the non-government sector (billion soums)X <sub>2</sub>	Number of industrial enterprises (units) X <sub>3</sub>	Investments in fixed capital (billion soums) X <sub>4</sub>
1	2006	189.0	28.4	189.0	3.46	6978.8
2	2007	723.6	41.0	1286.4	3.63	8300.0
3	2008	128.4	33.7	3049.3	3.94	1630.3
4	2009	408.0	37.4	4082.0	3.98	2192.2
5	2010	395.7	41.9	3935.1	4.22	1597.9
6	2011	430.4	43.2	4082.0	4.54	1914.4
7	2012	558.0	47.6	3953.1	4.63	2875.9
8	2013	626.7	47.8	5814.3	4.62	3498.8
9	2014	632.3	48.6	6303.2	4.25	3944.4
10	2015	845.2	50.1	7125.4	4.38	4521.6
11	2016	1034.5	52.7	8654.2	4.71	5388.4
12	2017	1328.6	54.9	10425.3	5.03	6842.7
13	2018	1689.4	57.3	12654.7	5.48	8421.3
14	2019	2145.8	59.6	15428.6	5.92	10354.9
15	2020	2387.4	61.2	17650.4	6.14	11895.6
16	2021	2954.6	63.8	20984.3	6.57	14236.8
17	2022	3648.9	66.4	24873.5	7.02	16894.2
18	2023	4512.7	69.1	29654.2	7.56	20154.7
19	2024	5398.3	71.8	35210.6	8.14	23698.4
20	2025	6285.9	74.6	41875.3	8.73	27456.1

The volume of products produced by industrial entities depends on time, that is, we will look at the trend model. In the modeling process, the graphical method was used, taking into account the fact that the most widely used method for selecting a model that corresponds to the laws of development of indicators.



The trend models calculated to forecast the process of changing the volume of products produced by industrial entities are shown in Figure 3.3.1. According to the analysis of the results of the resulting trend model, it was determined that  $R^2 = 0.86$   $F_{calculated} = 43.3$ . Taking into account the above analysis and the situations identified for all criteria, we decided to use the regression equation of the form  $y = 8.4118x^2 - 102.28x$

+ 651.93 to develop forecast indicators. The results of the study conducted to forecast the change in the value of investments in the capital of enterprises engaged in the activities of industrial entities in the Kashkadarya region showed that it does not correspond to any trend model and that their values according to the criteria are not at the required level. Forecast indicators of the value of investments in the capital of enterprises engaged in the activities of industrial sectors in the region until 2030 have been developed. In this figure, the actual indicators are marked with a red line and the values determined based on the model are marked with a blue line. It can be seen that they are almost close to each other and the random variables have small values.



In order to assess the development trends of industrial sectors in the region and develop future indicators for the next period, we have developed forecast values for the indicators presented as important indicators, namely the volume of output and the main factors influencing it. The results of the developed forecast show that, according to the forecasts obtained from the trend model, the volume of output produced by industrial sectors in the region will increase by 1.18 times by 2026 compared to 2025, and by 1.96 times by 2030. As a result, it was determined that there is a possibility of increasing the volume of output produced by industrial entities by 10.1 percent per year according to the current trend.

**Forecast of the volume of products developed by industrial entities in the region and the factors affecting it**

Years	Industrial output volume by industrial entities (billion soums) Y	Number of employees in the industrial sector (thousand people)X1	Industrial output volume in the non-government sector (billion soums) X2	Number of industrial enterprises (units) X3	Value of investments in the capital of industrial enterprises (billion soums) X4
2025 real	1874,1021	89,8210	9044,2154	4,4820	1622,1210
2026	2213,6538	92,6456	7105,3763	4,5021	1745,9403
2027	2473,0812	98,5686	7322,7612	4,5348	2694,7776
2028	2749,3322	104,747	7521,1747	4,8175	5276,9789
2029	3042,4068	111,1808	7700,6168	5,1786	10334,6112
2030	3352,3050	117,870	7861,0875	5,6265	18912,9375

According to the table, the forecast dynamics of the number of people employed in the industry of the region shows a steady growth trend. In particular, if the actual figure in 2025 was 89.82 thousand people, then by 2027 this figure is projected to reach 98.57 thousand people, and by 2030 - 117.87 thousand people. This indicates a gradual increase in the involvement of labor resources in the industrial sector in the medium term. Due to the use of a third-degree polynomial equation in the forecast of employment indicators, the model gives



relatively accurate results for the medium term. The dynamics of industrial production in the non-state sector is relatively volatile. The figure, which amounted to 9044.2 billion soums in 2025, is projected to decrease to 7105.4 billion soums in 2026, and gradually increase in the following years, reaching 7861.1 billion soums by 2030. This process is explained by the volatility of market conditions and investment flows in the non-state sector. The number of industrial enterprises, according to the forecast results, is showing a stable growth trajectory. The figure of 4.48 units in 2025 is expected to reach 4.53 units by 2027, and 5.63 units by 2030. This indicates that the industrial infrastructure in the region is expanding and new production entities are being created. The forecast for investments in fixed capital shows the highest growth rates. The figure of 1622.1 billion soums in 2025 is expected to increase sharply from 2028 and reach 18912.9 billion soums by 2030. Such an accelerating dynamics of investments is associated with the processes of modernization of the industrial structure and expansion of production capacities. Graphical analysis of the model shows that in some periods the difference between the actual and calculated (trend) values has relatively large random deviations. In particular, at the initial stages of the forecast period, a lower formation of model values is observed. This is explained by the presence of fluctuations at the end points of the selected time series. Therefore, it is advisable to calibrate the model and smooth out residual errors (for example, adding an AR component or differentiation). According to generalized indicators, the total value of the region's industrial structures will maintain a consistent growth trajectory in the period 2025–2030. This is directly related to the expansion of the activities of industrial entities, increased investment activity and an increase in the level of employment.

Particular attention was paid to the factors affecting the development of the activities of production entities and an increase in the volume of output in the industrial sectors of the region. The results of the developed econometric model made it possible to quantitatively assess the level of influence of the main factors on the volume of production. According to calculations, a 1% increase in the number of people employed in industry leads to an average increase in the volume of output produced by industrial entities by 0.336%. This result confirms the importance of the labor factor in the production process and indicates that the expansion of employment has a positive effect on the increase in production.

The elasticity coefficient for investments was found to be 0.490. This means that a 1% increase in the volume of investments leads to an average increase in production by 0.49%. The high elasticity of the investment factor confirms that capital investments are an important driver of industrial development.

If in some cases the investment coefficient has a negative value in the model, this may be due to the following reasons:

- the presence of a high level of multicollinearity between factors;
- the time-lag effect of investments;
- low efficiency of using investment resources.

Therefore, it is advisable to introduce lagged variables or apply measures to reduce multicollinearity in the process of improving the model. The elasticity coefficient for the number of industrial entities was found to be -3.109. If the coefficient has a negative sign, this may mean that an increase in the number of enterprises does not affect production volumes directly, but indirectly or in the short term through a decrease in efficiency. This is explained by the fact that newly established enterprises do not operate at full capacity at the initial stage or the market is saturated. The elasticity coefficient for the value of investments in the capital of industrial enterprises was found to be -0.194. This result also indicates that investment flows do not have a fully positive impact on production volumes in the short term or that resource utilization efficiency is low.

## CONCLUSION AND SUGGESTIONS

The results of this study demonstrate that sustainable economic growth at the regional level requires a strategic and integrated policy approach. Structural diversification, industrial modernization, innovation capacity, and effective investment allocation emerge as the key determinants of long-term economic stability and competitiveness. The scenario-based analysis confirms that regions adopting proactive industrial and institutional reforms achieve higher and more resilient growth trajectories. The accelerated growth scenario shows that increased investment in technology, human capital, and infrastructure significantly enhances productivity and output expansion. Conversely, the risk-adjusted scenario highlights the vulnerability of regional economies to external shocks when diversification and structural reforms are insufficient. The findings emphasize that sustainable growth is not solely dependent on short-term output expansion but on the quality of structural transformation and policy coordination. Strengthening governance, promoting digital transformation, and improving investment efficiency are essential for ensuring long-term regional development. Overall, the integration of structural analysis and strategic scenario modeling provides a reliable framework for designing evidence-based regional development strategies aimed at achieving sustainable and inclusive economic growth.



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# **muhandislik** **& iqtisodiyot**

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